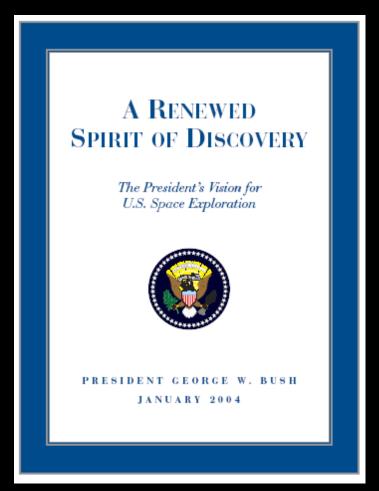




On January 14, 2004, President Bush established a new vision for U.S. space exploration



The President s vision is documented in *A*Renewed Spirit of Discovery, The President s Vision for U.S. Space Exploration.



"This cause of exploration and discovery is not an option we choose; it is a desire written in the human heart."

President George W. Bush February 4, 2003

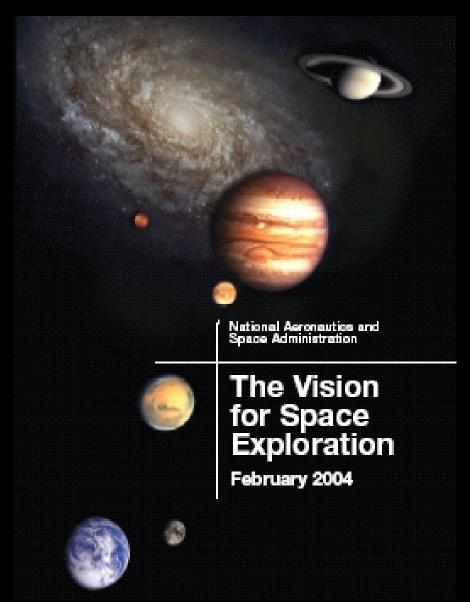
"We leave as we came, and God willing as we shall return, with peace and hope for all mankind."

Eugene Cernan (Commander of last Apollo mission)
December 17, 1972

". . . America will make those words come true."

President George W. Bush January 14, 2004







Our aim is to explore in a sustainable, affordable, and flexible manner. We believe the principles and roadmap set down in this document will stand the test of time. Its details will be subject to revision and expansion as new discoveries are made, new technologies are applied, and new challenges are met and overcome.

Policy Goals

Sustained and affordable human and robotic program to explore the solar system and beyond

Extend human presence across the solar system

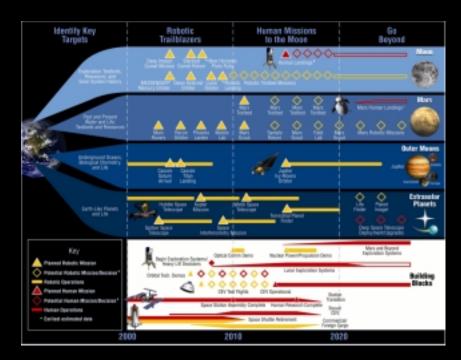
Develop innovative technologies, knowledge and infrastructures

Promote international and commercial participation in exploration



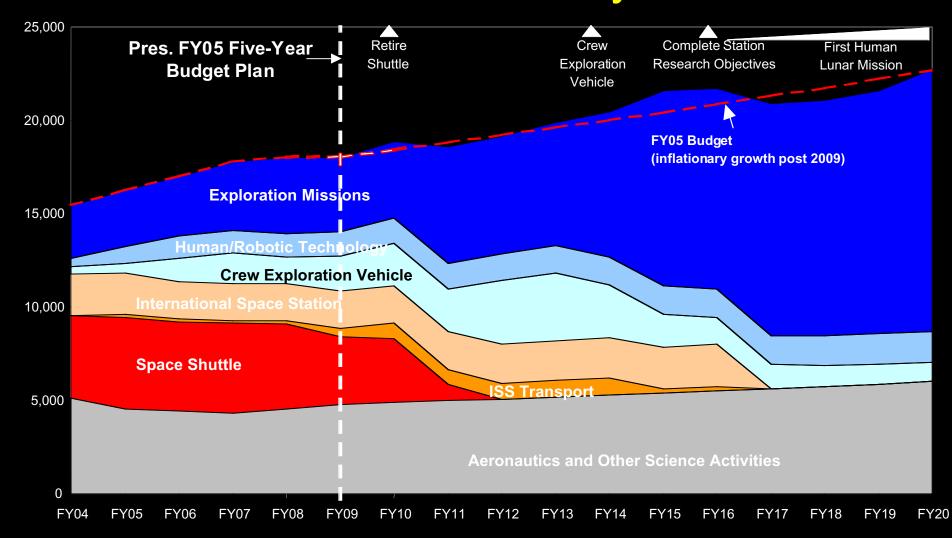
Exploration Program Elements

Consistent with *The President s Vision for U.S. Space Exploration*, NASA has set a new course for exploration and discovery, as summarized in the exploration roadmap. Implementation of the exploration vision will be informed by the recommendations of the Aldridge Commission.



Strategy Based on Long-Term Affordability

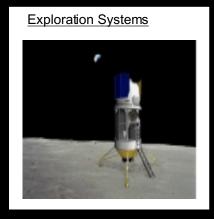
\$ in millions



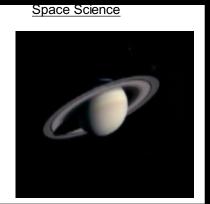
NOTE: Exploration missions — Robotic and eentual human missions to Moon, Mars, and beyond Human/Robotic Technologis to enable development of exploration space systems Crew Exploration Vehicle — Transportationvehicle for human explorers ISS Transport — US and freign launch systems to support Space Station needs especially after Shuttle retirement

Organizational Changes

To successfully execute the exploration vision, NASA will focus its organization, create new offices, align ongoing programs, experiment with new ways of doing business, and tap the great innovative and creative talents of our Nation.

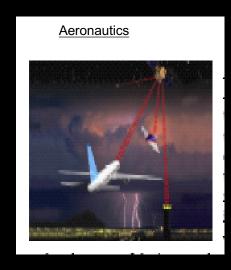


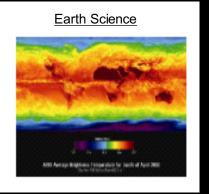


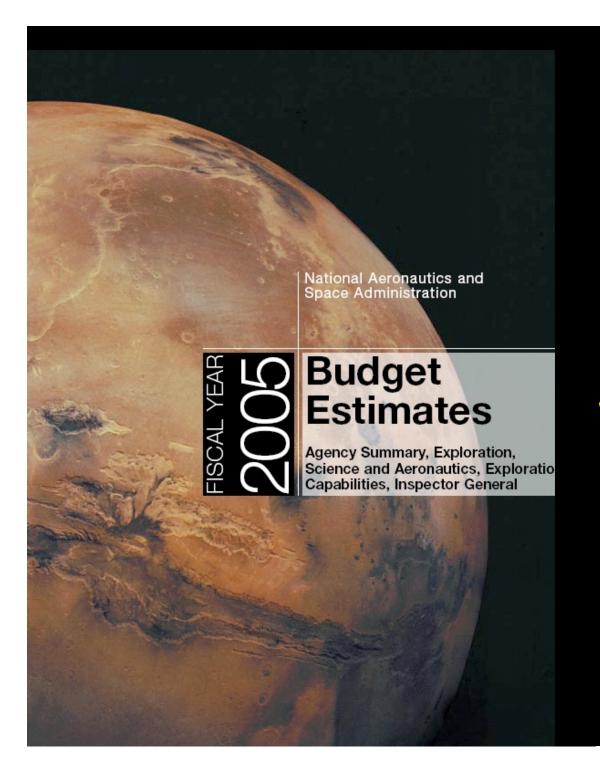










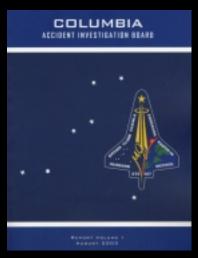


Starting Now



Space Shuttle Return To Flight

Return the Space Shuttle to flight as soon as practical, based on the recommendations of the Columbia Accident Investigation Board





Space Shuttle Phase Out



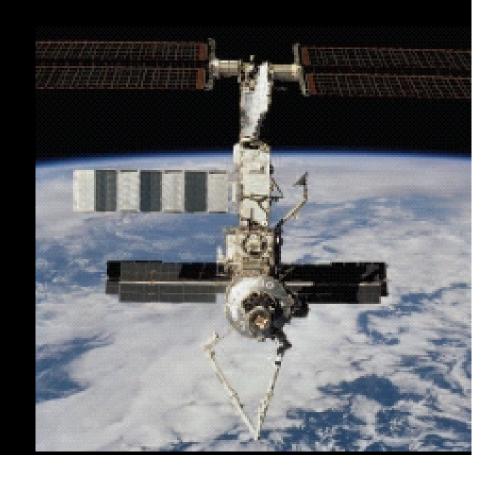
Focus use of Space Shuttle to complete ISS assembly

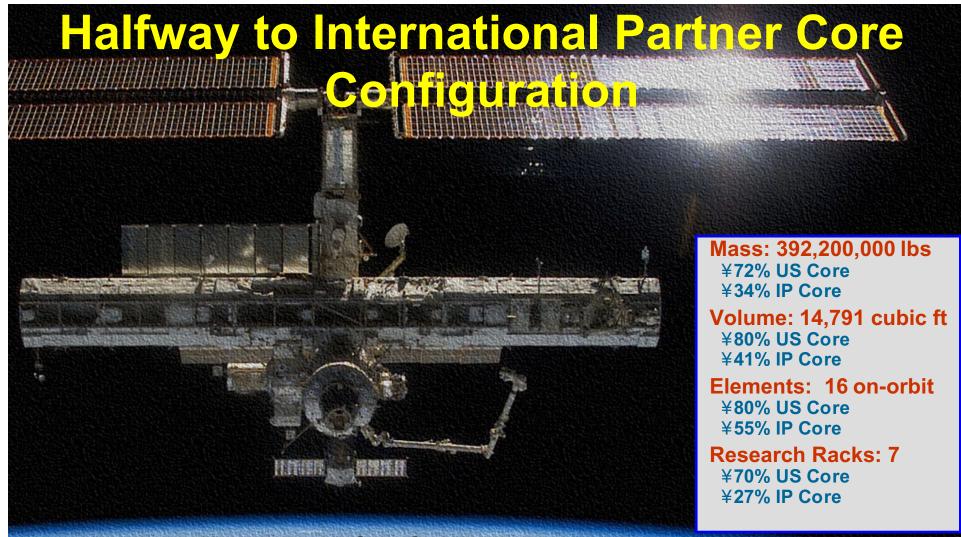


Retire the Space Shuttle as soon as ISS assembly completed, planned for the end of this decade

Complete The International Space Station

Complete assembly of the International Space Station, including the U.S. components that support U.S. space exploration goals and those provided by foreign partners, planned for the end of this decade

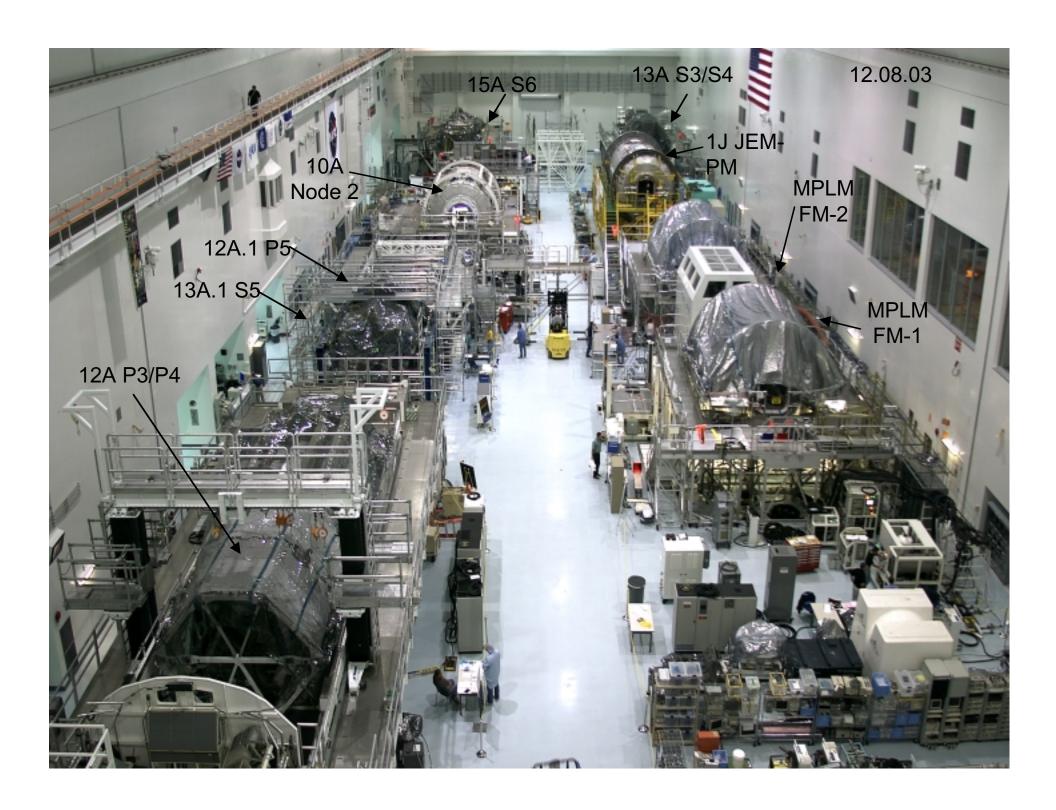




Elements On-Orbit

- ¥ FGB Zarya
- ¥ Unity Node and Destiny Lab
- ¥ 3 Pressurized Mating Adapters
- ¥ Service Module Zvezda
- ¥ Z1 Truss
- ¥ P6 Solar Array

- ¥ CanadArm 2, Mobile Base System &Transporter
- ¥ Quest U.S. Airlock
- **¥** Pirs Russia Docking Compartment
- ¥ S0 Central Power Data Truss
- ¥ S1 Right Truss
- ¥ P1 Left Truss



Space Station Status Today

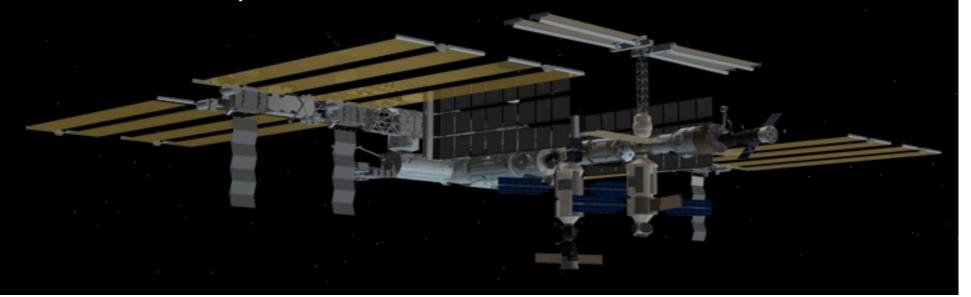
- ¥ Crew restricted to two
- ¥ Assembly on hold
- ¥ Dependent on partnership for crew exchange and resupply
- ¥ Critical consumables currently on board are maintainable thru Spring 2004
- ¥ Hardware in good shape
- ¥ Limited science continues



Use ISS as a Stepping Stone

Focus U.S. research and use of the International Space Station on supporting space exploration goals, with emphasis on understanding how the space environment affects astronaut health and capabilities and developing countermeasures

Conduct International Space Station activities in a manner consistent with U.S. obligations contained in the agreements between the United States and other partners in the International Space Station.





Lunar Exploration

Undertake lunar exploration activities to enable sustained human and robotic exploration of Mars and more distant destinations in the solar system

Starting no later then 2008, NASA will initiate a series of robotic missions to the Moon

NASA will conduct the first extended human expedition to the lunar surface as early as 2015



Use the Moon as a Testing Ground

Use lunar exploration activities to further science, and to develop and test new approaches, technologies, and systems, including use of lunar and other space resources, to support sustained human space exploration to Mars and other destinations.



Human and Robots as Partners

NASA will send human and robotic explorers as partners, leveraging the capabilities of each where most useful.

Robotic explorers will visit new worlds first, to obtain scientific data, assess risks to our astronauts, demonstrate breakthrough technologies, identify space resources, and send tantalizing imagery back to Earth.

Human explorers will follow to conduct indepth research, direct and upgrade advanced robotic explorers, prepare space resources, and demonstrate new exploration capabilities.



Robotic Exploration of Mars

Conduct robotic exploration of Mars to search for evidence of life, to understand the history of the solar system, and to prepare for future human exploration



The stunning images we are now receiving from the *Spirit* and *Opportunity* rovers at Mars are just the beginning.

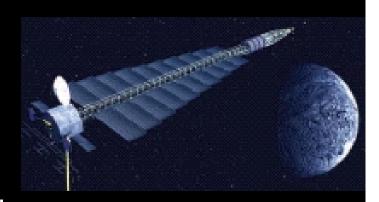


Robotic Exploration of the Solar System



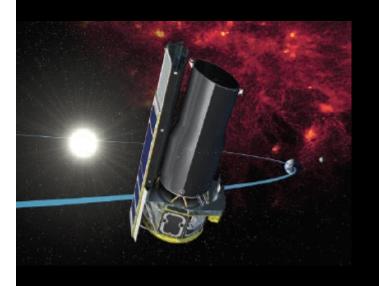
Conduct robotic exploration across the solar system for scientific purposes and to support human exploration. In particular, explore Jupiter s moons, asteroids and other bodies to search for evidence of life, to understand the history of the solar system, and to search for resources

Over the next two decades, NASA will send increasingly advanced robotic probes to explore our solar system and beyond, including Earth's Moon, Mars, the moons of Jupiter, and other outer planets, and launch new space telescopes to search for planets beyond our solar system.



Enhanced Robotic Trailblazers

Conduct advanced telescope searches for Earth-like planets



In this decade alone, NASA plans to launch at least two robotic missions to the Moon, five robotic missions to Mars, three space telescopes that will expand our search for planets circling other stars, and four missions to other planets, comets, and asteroids.





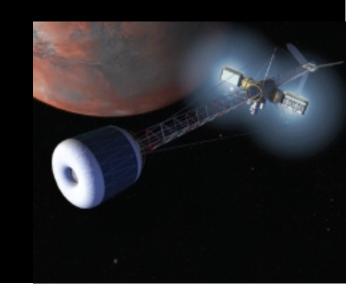
Technology Development

Develop and demonstrate power generation, propulsion, life support and other key capability



Breakthrough technologies, such as nuclear power and propulsion, optical communications, and potential use of space resources, will be demonstrated as part of robotic exploration missions.

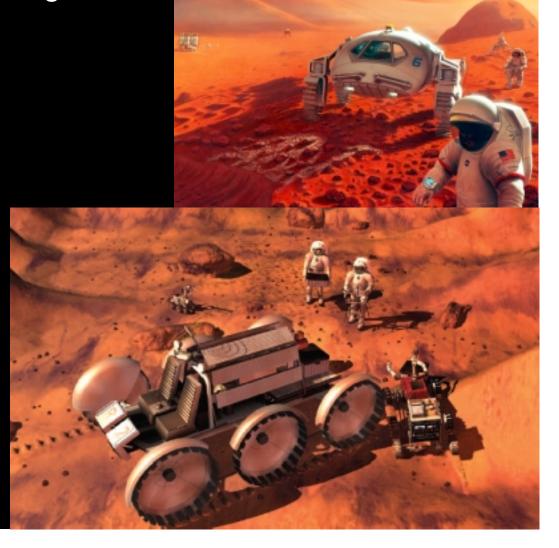
The challenges of designing these systems will accelerate the development of fundamental technologies that are critical not only to NASA, but also to the Nation's economic and national security



Mars As A Destination

Conduct human expeditions to Mars after acquiring adequate knowledge

The timing of the first human research missions to Mars will depend on discoveries from robotic explorers, the development of techniques to mitigate Mars hazards, advances in capabilities for sustainable exploration, and available resources



Other Destinations

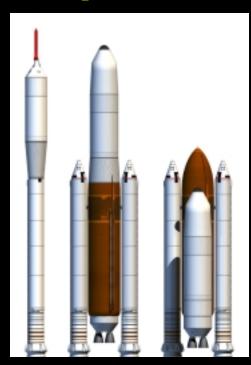


Space Transportation Capabilities

Develop a new crew exploration vehicle to provide crew transportation for missions beyond low Earth Orbit

For future crew transport, NASA will undertake *Project Constellation* to develop a Crew Exploration Vehicle (CEV).

The CEV will be developed in stages, with the first automated test flight in 2008, more advanced test flights soon thereafter, and a fully operational capability no later than 2014.



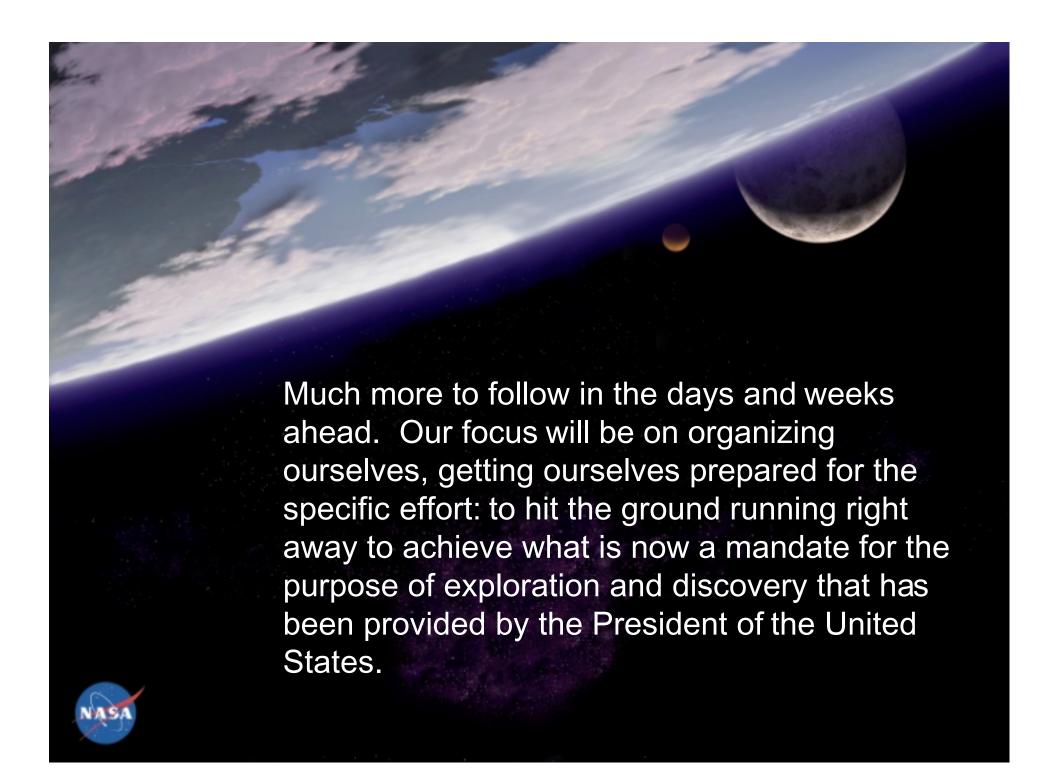


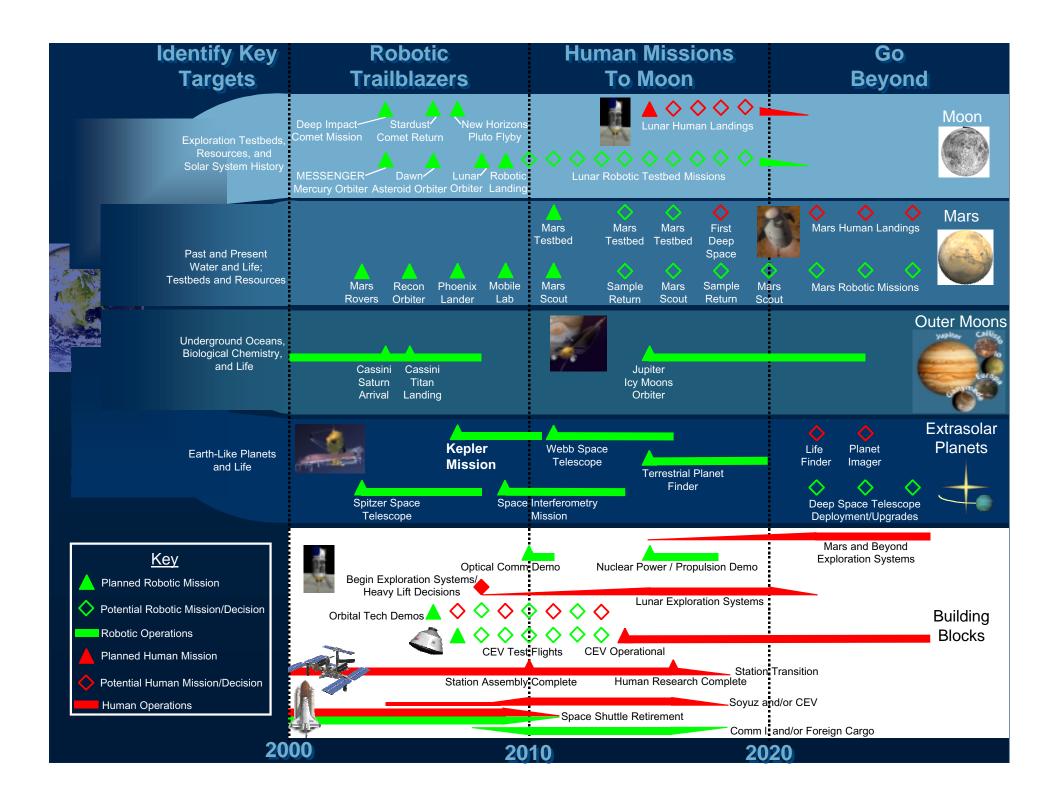
International Participation

Pursue opportunities for international participation to support U.S. space exploration goals



NASA will actively seek international partners and lead the space agencies of these partners in executing exploration activities.





OBPR s Organizing Questions

(http://spaceresearch.nasa.gov/general_info/strat_lite.html)

Humans will extend the exploration of space.

To prepare for and hasten the journey, OBPR must answer these questions through its research:



How can we assure the <u>survival</u> of humans traveling far from earth?

How does life respond to gravity and space environments?

What new opportunities can our research bring to <u>expand</u> our understanding of the laws of nature and enrich lives on Earth?

What technology must we create to enable the next explorers to go beyond where we have been?

How can we <u>educate</u> and <u>inspire</u> the next generation to take the journey?

Organizing Question 1. How can we assure the survival of humans traveling far from Earth?

	Today	2004-2008	2009-2016
Mitigate and manage human adaptation risks	55 risks identified for outcome-driven research Promising countermeasures identified and studied	Characterize and assess critical risks Advance understanding of mechanisms	Evaluate and validate system- targeted countermeasures to prevent or reduce risks
	Knowledge obtained using ground-based mechanistic studies	Develop and test candidate countermeasures using ground-based analogs and space flight	Complete initial in-flight testing of countermeasures (artificial gravity with other countermeasures)
Reduce uncertainties and prevent exposure to space radiation	Uncertainties exist in estimating radiation risks Study of mechanistic effects in work	Reduce uncertainty by one- half Expand mechanistic under- standing using other models	Assure at a 95% confidence interval crewmembers will not exceed radiation risk limits for longer-duration missions
environments	Exposure mitigated using EVA scheduling and dose limits	Develop and test new countermeasures	Test and evaluate biomedical an operational countermeasures
Maintain behavioral health and optimal function of crews	Psychosocial functioning and behavioral health status studied for individuals Sleep protocols implemented Psychosocial function and performance studied for small groups in remote settings	Identify key psychosocial and psychological stressors Develop and test assessment methods, tools, and models Develop and test optimized countermeasures through ground and space research	Complete identification and increased understanding of psycho-social and behavioral health issues Validate assessment methods and tools Verify and validate countermeasure strategies
Develop autonomous medical care capabilities	Stabilize and return medical care model developed Screening and select-in criteria in place for current mission scenarios	Develop standardized approach to track health status Determine clinical trends and define acceptable levels of risk Perform research to enhance medical capabilities, including screening, countermeasures, and treatment regimens	Determine acceptable levels of risk for longer-duration missions and validate countermeasures Identify and assess crew screening and certification for longer-duration missions Demonstrate autonomous medical care capabilities
Research Capabilities	Ground labs including analogs, Shuttle, ISS	Ground labs including analogs, Shuttle, ISS	Ground labs including analogs and integrated testing, Shuttle, ISS, free flyers

O U T C O M E

Ability of humans to retain function and remain healthy during and after longduration missions beyond low-**Earth** orbit

Organizing Question 2.	How does life respond to gravity and space
	environments?

	envii oning	ents:	
	Today	2004-2008	2009-2016
Determine how genomes and cells respond to gravity	Data on various cell types collected in short-term studies	Develop physical and genetic models of cellular responses to space environments for a variety of organisms	Develop cell-based model assays to identify cellular systems affected by space; Integrate biological effects with cell communications
Determine how gravity affects organisms and physiology		Use ground-based simulators, nanosatellites and ISS to determine gravity responses for a wide variety of organisms	Determine gravity thresholds and developmental responses in space using centrifuges on ISS
Understand interactions among groups of simple and complex organisms	Ground-based virulence studies performed, lack systems supporting mixed organisms in space	Model effects of space environments on pathogenic and cooperative interactions among species	Identify microorganisms that become pathogenic or otherwise alter function in space environments
Determine how Earth- based life can best adapt to different space environments through multiple generations	Preliminary multi- generation flight research performed on plants	Raise species from multiple kingdoms through several generations in flight; focus on reproductive success	Raise mammals through multiple generations in flight; investigate developmental adaptations and critical issues
Research Capabilities	Ground labs, Shuttle, ISS	Ground labs, Shuttle, ISS, nanosatellites	Ground labs including analogs and integrated testing, Shuttle, ISS, free flyers

O U T C O M E

Ability to predict responses of cells, molecules, organisms, and ecosystems to space environments

Organizing Question 3.	What new opportunities can our research bring to
expand understand	ing of the laws of nature and enrich lives on Earth?

	Today	2004-2008	2009-2016
Determine how space environments change physical and chemical processes	Research hampered by gravity-driven effects; gravity effects not understood in many technologies	Conduct ground and flight research to develop and validate models for fluid, thermal, combustion, and solidification processes	Test extended range models for heat transfer and microfluidic control, combustion validation; nanotechnology-based materials with enhanced and adaptive properties
Understand how structure and complexity arise in nature	Limited experimental data collected on self-assembly, self-organization, and structure development processes	Conduct ground and space research in solidification dynamics, colloidal photonics, carbon nanostructures	Research new technologies for advanced photonic materials Test solidification models using industrial systems Conduct flight investigations in combustion, granular material systems, and flows
Understand the fundamental laws governing time and matter	Data of unprecedented accuracy obtained in microgravity	Conduct research in dynamics of quantum liquids, atomic clock reference for space Develop technology for nanogravity satellite relativity experiments	Test Bose-Einstein condensa atom laser theories Use satellite experiments to test second-order models of general relativity
Identify the biophysical mechanisms that control the cellular and physiological behavior observed in the space environment	Results obtained from Earth-based bioreactor and space-based tissue culture need validation; space-based improvements in protein crystal structures need validation	Conduct tissue-based research and engineering in space test models for fluid-stress and cellular response mechanisms Quantify key physiological signals Complete space-based flight research and establish validation of impact on structural biology	Test control strategies for cellular response to fluid stresses Integrate NASA technologies and research with biomedical needs
Research Capabilities	Ground labs, Shuttle, ISS, KC-135 aircraft	Ground labs, Shuttle, ISS, KC-135 aircraft	Ground labs, Shuttle, ISS, KC-135 aircraft, free flyers

O U T C O M E

Application of physical knowledge to new technologies and processes, particularly in areas of power, materials, manufacturing, fire safety

New insights into theories on fundamental physics, physical/chemical processes, and self-organization in structure

Organizing Question 4.	What technology must we create to enable the
next explorers to go beyor	id where we have been?

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technologies that provide for more efficient, reliable, and autonomous systems for sustainable

New

human presence beyond low-Earth orbit

	Today	2004-2008	2009-2016
Increase efficiency through life-support system closure	Current ISS baseline is a 90-day resupply Components with improved efficiency are the focus	Develop technologies that lower Equivalent System Mass (ESM) Perform integrated testing of lower ESM life-support technologies and subsystems in relevant environments	Perform on-orbit validation of critical components and certification of life-support technologies for missions beyond LEO Perform integrated testing of life-support systems with humans in the loop
Enable engineering systems and advanced materials for safe and efficient space travel	High-mass/cost, low- performance materials used Understanding of low- and partial-gravity issues incomplete	Develop and test low- and partial-gravity fluid and thermal engineering systems Develop and test design tools for advanced materials and in-space fabrication, and validate on ISS	ISS experiments to test prototype engineering systems Complete development of advanced materials for radiation-shielding solutions Validate prototype low- and partial-gravity resourcegeneration technologies
Enable self- supporting and autonomous human- systems for performance in habitable	Predictive methods and models limited for habitability analysis, information management, crew training, multi-agent team task analysis, integrated human systems engineering	Define and develop habitats that optimize human performance Develop tools and models for human-systems integration	Validate habitat designs for multiple missions Validate human-system design simulation Deliver validated design requirements and integrated simulatio tools for multiple missions
environments Develop advanced environmental monitoring and control systems	Technologies exist for partial monitoring of ISS environment Individual sensors developed	Develop sensing capabilities for 90% of existing air Spacecraft Maximum Allowable Concentrations Develop sensing capabilities to monitor water Develop autonomous controls architecture design	Develop miniaturized, realitime, efficient sensing capabilities for air and water Validate integrated systems
Research Capabilities	Ground facilities, simulators, Shuttle, ISS, KC-135 aircraft	Ground facilities, Shuttle, ISS, KC-135 aircraft	Integrated ground test facilities, Shuttle, ISS, KC- 135 aircraft, free flyers